1. Introduction

These guidelines are designed to assist all Northern Territory (NT) Government schools to develop an Emergency Management Plan. Emergency Management Plans are required for all schools and can reduce the likelihood of emergencies and critical incidents from occurring, and minimise the impact of these situations on the wellbeing of students, staff and the operation of the school.

In order to properly prepare for emergency events, it is essential for schools to have an understanding of the potential hazards that their school community faces and ensure they have:

- prevention and risk mitigation programs for emergencies and critical incidents
- response and recovery plans to deal with ongoing identified potential risk
- clear responsibilities for controlling and coordinating emergency management at their school and allocating support roles
- cooperation between emergency services and other services that may be critical during an emergency event or critical incident
- efficient and coordinated approaches to the use of resources
- arrangements in place to help the school community to recover from the emergency.

In the event of an emergency schools must:

Call 000 immediately to report any incident threatening life or property. Emergency services on this number are:

Police for crime or injury that may not be accidental or that may constitute assault
Ambulance for injury and medical assistance
Fire brigade for fires and incidents involving hazardous and dangerous materials (report all fires where the alarm has been activated, regardless of state or size, even if extinguished, as this may pick up important issues regarding current practices relating to fire, potential hazards, and community/public safety issues).

notify the relevant Director/Manager, QSSS as soon as possible
notify QECNT within 24 hours if the incident has occurred at the preschool or involves a child enrolled at a preschool.

There may be other situations which disrupt the provision of essential services and in these instances, the contingency plans developed by schools should be activated to minimise disruption to school operations and avoid needing to send students away from school. Contingency plans must be identified and documented within an Emergency Management Plan.

Temporary school closures are a last resort and will only be endorsed in accordance with the Temporary School Closures guidelines.

2. Definitions

Contingency planning is defined as procedures that minimise disruption to normal school operations when supply of services such as air-conditioning, power or water is interrupted and the possible downtime cannot be forecast with accuracy.

Critical incident includes any event which causes disruption to the school; creates significant danger, risk or likelihood of traumatic effects; and creates a situation where staff, students and parents experience trauma, feel unsafe, vulnerable and/or under stress. Critical incidents may:

- be extremely dangerous or distressing
- be sudden and unexpected
- be disruptive to one’s sense of control, security and safety of the situation around them
- include high levels of risk
- include elements of physical or emotional loss or risk of loss.

Emergency encompasses a range of events which could otherwise be described as incidents, accidents, catastrophes, disasters or crises. An emergency embraces the range of terms frequently used to describe an event, actual or imminent, which endangers or threatens to endanger life, property or the environment, and which requires a significant and coordinated response.

In the context of schools in the NT, an emergency includes, but is not restricted to:

- bomb threat
- collapse/major damage to building or equipment
- disappearance or removal of student or staff
- fatality/serious injury/serious assault/sexual assault of student or staff
- fire in school building or grounds/arson or bushfire
- flood/wind storm or other natural event (e.g. cyclone)
- fumes/spill/leak/contamination by hazardous material
- outbreak of disease/pandemic
- siege/hostage/firearms
- civil or political events (e.g. acts of terrorism, large scale riots)
- air-conditioning or air quality failure.
Emergency preparedness includes the planning and preparation of processes to be undertaken to prevent or manage an emergency or critical incident. The core aspects of emergency preparedness and continuity management recognised by Emergency Management Australia and the NT Government are:

- **Prevention**: Measures to identify risks and eliminate or reduce the incidence or severity of emergencies.
- **Preparedness**: Measures to ensure that communities are capable of coping with the effects of emergencies.
- **Response**: Measures taken during and immediately after emergencies to ensure the effects are minimised and appropriate responses are initiated.
- **Recovery**: Measures that support resumption of 'business as usual' as soon as possible after an incident has occurred. This includes a review of the effectiveness of the responses to adjust processes as necessary to improve emergency management.

Emergency Management Plans detail assigned responsibilities and procedures required in the event of an emergency or critical incident.

Directors/Managers, QSSS, when referred to in this policy, are those who provide operational advice and services to schools.

National Quality Framework is a regulatory system agreed to by all Australian governments, through the Council of Australian Governments, to raise quality and drive continuous improvement in early childhood education and care services, including preschools.

Newsflashes are succinct briefings that provide critical information to the department’s Chief Executive and the Minister’s office. The department’s Corporate Communications unit and Deputy Chief Executives are also notified of information through this process.

Parent, for the purpose of this document, includes a guardian/carer, and is the person who has parental responsibility for a child, has actual custody of a child, a child currently resides with or is caring for the child at any given time.

Quality Education and Care NT (QECNT) refers to the NT regulatory authority responsible for administering the *Education and Care Services (National Uniform Legislation) Act 2011* and Regulations.

School includes preschool and the land area up to the school boundaries.

School staff includes any person responsible for the operations or education services at a school. This can include contractors, visitors or volunteers.

### 3. Roles and Responsibilities

Directors/Managers, QSSS will:

- ensure that principals have adhered to the requirements of this policy
- approve all Emergency Management Plans for schools within their region
- maintain a current copy of the Emergency Management Plans for schools in their region in case of an emergency event or critical incident
- assist schools affected by emergencies and critical incidents with advice and support.

Quality School Systems and Support (QSSS) will:
Emergency Management Plans for Schools Guidelines

- ensure all plans are uploaded to the department’s Territory Records Management prior to the commencement of Term 1.

All principals will:

- develop and implement their school’s Emergency Management Plan, including contingency plans to manage disruptions to normal schooling
- ensure that the development of the Emergency Management Plan is based on:
  - consideration of the management of foreseeable risk
  - current Work Health and Safety guidelines
  - Territory Emergency Plan
- ensure that consultation has occurred with local Police, Fire or Emergency Services in the development and risk management phases
- submit their school’s Emergency Management Plan to the Director/Manager, QSSS for endorsement
- ensure that staff (particularly new and temporary staff), students and the school community know what the Plan contains and its location, and are trained appropriately in preparation for an emergency
- develop training schedules in their schools through provision of on-site training and regular rehearsals of procedures
- develop Personal Emergency Evacuation Plans (PEEP) for all relevant staff and students
- make decisions regarding the welfare of the school and relating to the management of an emergency or critical incident, which may include the closure of school facilities. School closures must be in accordance with the Temporary School Closure guidelines
- provide leadership for the response and recovery that is relevant to the emergency or critical incident
- ensure ongoing student and staff wellbeing during and following an emergency or critical incident occurring.
- School principals operating a preschool regulated under the National Quality Framework will:
  - Notify QECNT:
    - within 24 hours of a critical incident occurring or the time that the principal becomes aware of the incident
    - following an incident occurring that requires a preschool to close or reduce the number of children attending
    - within seven days of an event (or the department being made aware of an event) that poses a risk to the health, safety or wellbeing of a child attending the preschool.
- Principals of schools designated as a Public Emergency Shelter:
  - ensure appropriate plans are in place to manage the shelter in the event of an emergency as detailed in the Emergency Management - Public Emergency Shelter Responsibilities policy.

All school staff will:

- ensure that their own personal safety and the safety of others is paramount and not place themselves in a situation likely to cause injury or harm
• ensure that they are familiar with their school’s Emergency Management Plan, including their responsibilities during an emergency or critical incident.

4. Procedures

4.1 Developing an Emergency Management Plan

Emergency Management Plans are essential in preventing and managing critical incidents and emergencies when they occur and must be based on an assessment of risks present for the school.

Emergency Management Plans must be tailored to prevent, prepare, respond and recover to these risks, should they occur. The flowchart below refers.

Adapted from Australian Emergency Management Arrangements (Emergency Management Australia)

© Commonwealth of Australia 2012.
4.2 Information required in an Emergency Management Plan

Information contained in Emergency Management Plans must be based on the individual needs of the school, students and staff. Appendix A - Summary of Emergency Management Plans information refers. Emergency Management Plans must be:

- Based on the individual needs of their school.
- Reviewed regularly to ensure the content contained is up-to-date and accurate.
- Accompanied by training and communication to staff and students to ensure a thorough understanding of the actions that they will be required to take in an emergency situation.
- Visually displayed in a location that is accessible during an emergency.
- Encompass strategies to ensure that students and staff with disabilities or requiring assistance during an emergency are clearly identified.
- Specific about the allocation of responsibilities during an emergency to people with relevant skills and training.

4.3 Emergency Management Plan template for schools

The Emergency Management Plan template for schools can be used as a useful resource for principals when undertaking planning. This template provides guiding notes for the preparation of an Emergency Management Plan and acts as a guide to assist schools to record relevant information for use in an emergency situation.

4.4 Principal's Checklist

Principals must complete the Principal's Checklist (Appendix B) and attach this to their Emergency Management Plan. The Principal's Checklist assists schools to ensure their obligations have been met. Plans will not be endorsed by the Director/Manager, QSSS unless the Principal's Checklist is included.

5. Legal Obligations

5.1 Legal obligations

Emergency preparedness for the department occurs at a number of levels:

- Emergency Management Framework (planning at the department level)
- Emergency Management Plans (planning at the school level)
- specialist plans (e.g. health and safety procedures, flood plan).

Emergency Management Plans are not intended to conflict with the legal obligations of schools and other workplaces such as those imposed under the Work Health and Safety (National Uniform Legislation) Act 2011 or standard duty of care responsibilities for school staff. Implementation of operational plans does not absolve schools, workplaces or individuals from complying with existing legal obligations.
5.2 Access to school premises – right of entry

Emergency situations may increase the presence of those not required or wanted on school grounds. This could include onlookers, media or other community members who do not have a reasonable purpose for being on school grounds. No one has automatic right of access to school property. Permission from the principal must be obtained before access is granted.

If required, principals can contact NT Police to assist with prohibiting/restricting access to school premises.

6. Communications

6.1 Reporting

All emergencies must be reported as soon as possible to the relevant emergency service. Schools must contact the appropriate Director/Manager QSSS, to:

- discuss actions to be taken in response to the incident
- determine the types and levels of support required
- consider potential legal and media issues and determine whether a newsflash or other follow-up is required
- Ensure that when an incident occurs, an electronic WHS Incident Report Form (staff access only) is completed within 24 hours, including injuries, hazards and near misses involving staff.

6.2 Media

The department’s Communications and Media unit has overall responsibility for all media liaison, including contact with journalists, and any contact with media outlets must be managed in accordance with the department’s Media Liaison policy (staff access only). Principals and departmental staff must ensure that they comply with these requirements.

6.3 Students and the media

Critical incidents and emergencies are stressful situations and it is appropriate for the principal to protect the students from unwarranted interviews with the media. Students are not permitted to give interviews at the school or on behalf of the school or department and should be strongly discouraged from making private arrangements to be interviewed.

6.4 Parents

Communication to parents through letters/newsletters will provide information on the disruption to the normal school program. Principals should engage the assistance of the department’s Communications and Media unit when preparing correspondence to the school community following a critical incident or emergency.

In the event of a student death, a letter to parents/carers of the student’s class or year level should be sent home by the principal as soon as possible, preferably on the day of or the day following, advising them of the incident. Parents need to be aware of behavioural changes they may notice and be encouraged to provide support and to seek help. It is important for schools to have established relationships with local service providers who offer support for students in these circumstances. Student Wellbeing and Inclusion
branch can provide assistance in these circumstances. Local service providers can be engaged by the
school or relevant details provided to parents to allow them to access support if necessary.

Adolescents often look to their peers for support and families need to be informed that this is normal.
Counselling support will usually be provided depending upon the incident. School staff, in consultation
with the department and local service providers would arrange for appropriate support for both students
and staff. Student Wellbeing and Inclusion branch can assist in arranging assistance for students through
relevant service providers, such as Headspace.

7. Additional Resources

Additional resources can be found on the department's Emergency Management site (staff access only).

8. References

Image on page 5: Adapted from the Emergency Management Hub.

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### Preparation and planning
- Procedures for evacuation, including an evacuation plan which:
  - is tested and reviewed regularly (a minimum of once per term) and caters for the movement of staff and students from both buildings and grounds
  - includes strategically located evacuation diagrams which use the building's plan and highlight evacuation routes and exits, and assembly areas, building locations and special features, water (including hydrants), electrical and gas control points
  - details the roles and responsibilities of staff with respect to security, communication, evacuation control, parent notification and collection of students, as well as the responsibilities of students (e.g. obeying instructions)
- Procedures for lockdown when a situation arises that requires the isolation (rather than evacuation) of staff and students from an identified threat e.g. aggressive or violent intruder, siege/hostage incident, armed robbery
- Procedures for preserving a crime scene and protecting evidence
- How information will be gathered about any local threats
- Training requirements for staff and students (e.g. frequency of drills) including the training of temporary staff
- Communication strategies and warning systems to be used in specific incidents (e.g. use of mobile phones, public address system, evacuation tones) and arrangements for regular checking of warning systems, signs and notices
- Communication strategy which details how information will be disseminated during / following an event: information to students, staff, families, the department, including consideration of legal and media issues and whether a newsflash or other follow-up is required

<table>
<thead>
<tr>
<th>School site information</th>
<th>Students, staff and visitors</th>
<th>Infrastructure, resources and property</th>
<th>Report, recover and review</th>
</tr>
</thead>
<tbody>
<tr>
<td>current school profile</td>
<td>tasks and roles to be fulfilled, and the nominated position to be responsible, including the delegation of specific roles and responsibilities that account for the absence of the principal or other key staff</td>
<td>Building Asset Management Schedule (BAMS) plans as well as detailed plans for electrical, sewer, water, fire hydrant outlets, and electrical circuit board locations</td>
<td>procedures for notifying appropriate emergency services and relevant department staff (e.g. Regional or Executive Director schools)</td>
</tr>
<tr>
<td>identification and assessment of risks and hazards (potential and actual) and measures to prevent or reduce the effects of crises</td>
<td>training requirements for staff and students (e.g. frequency of drills) including the training of temporary staff (e.g. relief teachers)</td>
<td>location of emergency kit (phones, keys, batteries, torches, etc.) and first aid point, including a list of staff trained in First Aid</td>
<td>processes for obtaining resources during an emergency</td>
</tr>
<tr>
<td>an overall strategy for the management of emergencies and critical incidents</td>
<td>procedures to secure the immediate safety of individuals and groups</td>
<td>methods of securing buildings, property, records, books</td>
<td>response procedures for specific emergencies, critical incidents or interruptions to essential services</td>
</tr>
<tr>
<td>identification of the range of emergencies covered by the plan</td>
<td>coverage of all circumstances when the school is responsible for student safety (e.g. excursions)</td>
<td></td>
<td>appropriate forms to be completed (e.g. Work Health and Safety forms including an incident report that contains details of the nature of the incident, persons affected, consequential actions taken)</td>
</tr>
<tr>
<td>formation of an emergency response team</td>
<td>appropriate provision for all staff and students with special needs or disabilities who may need assistance in an emergency</td>
<td>recovery processes to restore regular school routine as soon as possible, including provision of debriefing, additional support/counselling services as required</td>
<td>means by which the plan and effectiveness of responses will be reviewed and processes adjusted as necessary to improve emergency management</td>
</tr>
<tr>
<td>a list of current emergency contact phone numbers (e.g. hazard management, Police, Fire and Emergency Services, Employee Assistance Service Australia, Regional or Executive Directors etc.)</td>
<td>details for those responsible for non-local students such as fee-paying international students, Rotary exchange students, or other school exchange or study tour programs</td>
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## Appendix B: Principal’s Checklist

### Checklist: Emergency management plan

Fields marked with asterisk (*) are mandatory.
Fields marked with caret (^) are office use only.

<table>
<thead>
<tr>
<th>Overview</th>
<th></th>
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<tbody>
<tr>
<td>School*</td>
<td>Date*</td>
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</table>

<table>
<thead>
<tr>
<th>Action</th>
<th>Yes / No</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Have emergency contact numbers been confirmed with relevant emergency services?</td>
<td>Yes/No</td>
<td></td>
</tr>
<tr>
<td>Has a risk assessment been conducted to identify potential emergencies that are relevant for the school and preschool?</td>
<td>Yes/No</td>
<td></td>
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<tr>
<td>Are the emergency contact numbers prominently displayed in this plan and in readily accessible areas of the school?</td>
<td>Yes/No</td>
<td></td>
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<tr>
<td>Does the plan clearly specify procedures for reporting emergencies to the emergency services, to the department and in relation to preschools Quality Education and Care NT?</td>
<td>Yes/No</td>
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<tr>
<td>Are potential risks within and up to a kilometre from the school identified?</td>
<td>Yes/No</td>
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<tr>
<td>Does the plan include procedures for issues specific to your school or community?</td>
<td>Yes/No</td>
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<tr>
<td>Are alternative evacuation assembly areas listed including one at least a kilometre from the school?</td>
<td>Yes/No</td>
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<tr>
<td>Does the plan identify how food, shelter, toilets will be provided during an extended evacuation?</td>
<td>Yes/No</td>
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<tr>
<td>Is a site plan included which displays emergency exits, access roads, water, gas and electricity supply points?</td>
<td>Yes/No</td>
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<tr>
<td>Does the site plan show the location of fire extinguishers, hose reels, hydrants, alarms and evacuation exits?</td>
<td>Yes/No</td>
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<tr>
<td>Does the plan include procedures for lockdown of the school when a situation requires isolation rather than evacuation?</td>
<td>Yes/No</td>
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<tr>
<td>Are the roles and responsibilities of key personnel clearly defined - principal as emergency coordinator, school leadership team, classroom teachers, preschool teacher-in-charge, office and support staff, and students?</td>
<td>Yes/No</td>
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<tr>
<td>Are staff responsibilities to account for and supervise students during and following the emergency clearly described?</td>
<td>Yes/No</td>
<td></td>
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<tr>
<td>Does the plan identify strategies to ensure students, staff and visitors with disabilities, or requiring assistance during an emergency, are clearly identified including the preparation of Personal Emergency Evacuation Plans were necessary?</td>
<td>Yes/No</td>
<td></td>
</tr>
<tr>
<td>Does the plan describe how individuals will receive counselling or other specialist support?</td>
<td>Yes/No</td>
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<tr>
<td>Does the plan include additional procedures with regard to fee paying international students or those participating in exchange or study tour programs?</td>
<td>Yes/No</td>
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<tr>
<td>Does the plan describe minor works or repairs required for fire prevention purposes and propose a timetable for their completion?</td>
<td>Yes/No</td>
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<tr>
<td>Does the plan describe how staff will be trained, when procedures will be rehearsed and how principals will record participation in training?</td>
<td>Yes/No</td>
<td></td>
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<tr>
<td>Has the plan been developed in consultation with local NT Police, Fire and Emergency Services?</td>
<td>Yes/No</td>
<td></td>
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<tr>
<td>Are arrangements for reviewing the plan described?</td>
<td>Yes/No</td>
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<tr>
<td>Has the plan been endorsed by the Director/Manager QSSS?</td>
<td>Yes/No</td>
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</tbody>
</table>

**Further information**

Once completed please send form to schoolops.det@nt.gov.au.